Continuing to provide customer service that exceeds expectations is the focus behind the **Planning and Development Department's** activities. The Department's emphasis on providing effective customer service in an efficient manner continues to be the most significant challenge for each of the Department's 133 employees.

Although the pace of development activity has shown signs of a slight tapering off, the overall volume of development activity remains a constant challenge for the Department. The number of development has decreased. permits slightly inspection volumes have increased over the last vear previously permitted development projects wind their way through the construction cycle towards completion. Additional inspector positions authorized in the previous fiscal years have enabled the Building Division to continue to maintain established levels of service including next day inspections, after hours and weekend inspections, and three day turnarounds for single family residential permits. The FY2001/2002 adopted budget includes additional funding for training (County staff and the development community) as the Division anticipates the implementation of the recently adopted Statewide Uniform Building Code in 2002.

The **Development Review Division** continues to improve upon its service delivery as evidenced by the reduction in review time for project submittals from three and a half weeks to ten working days. The

Division has also instituted a "fast track" review process for development projects within the County's targeted economic development areas.

The focus of the **Planning Division** continues to include automation initiatives aimed at providing internet access of land use, zoning and the updated Comprehensive Plan, aka Vision 2020, to the community. The Division will also continue in BCC directed initiatives to establish design standards for redevelopment areas of the County.

The Administration Division continues to provide management and financial oversight to the entire Department, including the County's Natural Lands, Community Development and Impact Fee programs. Two properties acquired through the Natural Lands program, the Black Hammock and St. Johns Riverside Ranch, are anticipated to be opened to the public in 2002, increasing the number of publicly owned natural lands by over 2,000 acres to a total of approximately 4,500 acres. The FY2001/2002 adopted budget includes a new position to assist in the ongoing responsibilities of the County's Natural Lands program.

#### Administration

### Mission

To guide, manage and assist the growth and development of Seminole County; shaping an attractive, safe environment to live and work.

## **Business Strategy**

The Administration Office sets the work program and oversees the activities of the Planning, Building and Development Review Divisions, as well as administering the Natural Lands, Community Development and Impact Fee programs. In addition to work program development and administration, the Director's Office performs the following functions: develops work programs and contracts with the Soil Conservation Service, and the East Central Florida Regional Planning Council as well as the Metropolitan Planning Organization; represents the County at community association meetings and participates in numerous special projects; acts as liaison with the school board and cities; provides administrative support to the department's management teams and divisions; develops customer service plans based on surveys, focus groups, and other research techniques; promotes the County's interests by participating in various regional, state and legislative committees, the Florida Association of Counties and public/private partnerships.

## **Objectives**

Set direction and ensure implementation of all long and short range programs and activities of the Planning, Building and Development Review Divisions.

Identify and frame emerging community issues for management and Board consideration and develop appropriate programs to address issues.

Maintain excellent working relationship between assigned divisions, boards, public committees, management, other departments and other agencies.

Establish performance objectives and report results to the BCC, County management and departmental customers.

Department: PLANNING AND DEVELOPMENT Seminole County Division: FY 2001/02 Section: ADMINISTRATION FY 2002/03 Percent Change Percent Change 1999/00 2000/01 2001/02 2001/02 Budget 2002/03 2002/03 Budget Actual Adopted Adopted over 2000/01 over 2001/02 Approved Expenditures Budget Budget Budget Budget Budget **EXPENDITURES:** Personal Services 247,206 391,422 426,614 9.0% 451,907 5.9% **Operating Services** 398.622 666.468 978.101 46.8% 554.511 -43.3% Capital Outlay 17,621 8,000 100.0% **Debt Service** 0 Grants and Aid n Reserves/Transfers **Subtotal Operating** 663,449 1,057,890 1,404,715 32.8% 1,014,418 -27.8% Capital Improvements 3,000,000 100.0% -100% **TOTAL EXPENDITURES** 1,014,418 663,449 1,057,890 4,404,715 316.4% -77.0% **FUNDING SOURCE(S)** General Fund 627,053 820,764 1,166,631 42.1% 803,498 -31.1% **Development Review Fund** 36,396 237,126 238,084 0.4% 210,920 -11.4% Trails Capital Fund 3.000.000 100.0% -100.0% **TOTAL FUNDING SOURCE(S)** 663,449 1,057,890 4,404,715 316.4% 1,014,418 -77.0% **Full Time Positions** 6 6 0 Part-Time Positions 0 New Programs and Highlights For Fiscal Year 2001/02 Metropolitan Planning Organization membership based on population. \$214,279 East Central Florida Regional Planning Council membership based on population. \$83,995 Tree replacement funds received from development contribution to provide for arbor replacement/ \$390,000 enhancement project throughout the County. H.T.E. system enhancements/modifications: 4 major modifications at \$12,000 each. \$48,000 Continuation of a department-wide temporary scanning assistance program in concert with \$50,000 Information Services. Purchase of natural lands for trails development. \$3,000,000 New Programs and Highlights For Fiscal Year 2002/03 Metropolitan Planning Organization membership based on population. \$220,339 East Central Florida Regional Planning Council membership based on population. \$83,995 Temporary services-Scanning technician to facilitate a department-wide scanning initiative \$40,000 with Information Services department. H.T.E. system enhancements/modifications: 4 major modifications at \$12,000 each. \$48,000 Services related to research and technical support for various impact fee updates. \$25,000 Capital Improvements 2001-02 2002-03 2003-04 2005-06 2004-05 **Total Project Cost** 3,000,000 0 0 0 0

0

0

Total Operating Impact

#### Administration

#### **Environmental Sensitive Lands**

#### Mission

To ensure the preservation of some of the County's important natural resources through acquisition and resource management while providing passive recreation and/or educational opportunities to the residents of the County.

# **Business Strategy**

The Environmental Sensitive Lands Program is charged with implementing the Natural Lands Program instituted in 1990 by a voter referendum that authorized up to \$20.28 million for purchase of environmentally sensitive lands. Associated activities include oversight of the Natural Lands Advisory Committee, acquisition of land, development of conceptual management plans and implementation of resource management and passive use programs. All program activities are directed towards preserving natural areas purchased and providing passive recreation and education where compatible to natural resource protection. Implementation is accomplished through bond proceeds, a Natural Lands Endowment Fund and significant joint agency and volunteer efforts.

## **Objectives**

Administer the bond proceeds as approved by the 1990 Natural Lands Referendum.

Preserve significant natural resource properties through acquisition and resource management.

Provide passive use and educational opportunities on natural land properties where compatible with preservation.

Pursue joint partnership with public and private agencies and volunteer groups for joint acquisition, management and use.

Department:

# PLANNING AND DEVELOPMENT

Seminole County FY 2001/02

Division:

**ADMINISTRATION** 

Division:	ADMINI2 II					F1 2001/02
Section:	ENVIRONM	ENTAL SEN	NSITIVE LA	NDS		FY 2002/03
	1999/00 Actual Expenditures	2000/01 Adopted Budget	2001/02 Adopted Budget	Percent Change 2001/02 Budget over 2000/01 Budget	2002/03 Approved Budget	Percent Change 2002/03 Budget over 2001/02 Budget
EXPENDITURES:						
Personal Services	64,253	119,742	37,037	-69.1%	0	-100.0%
Operating Services	3,755	163,500	115,000	-29.7%	0	-100.0%
Capital Outlay	0	0	0		0	
Debt Service	0	0	0		0	
Grants and Aid	0	0	0		0	
Reserves/Transfers	0	0	0		0	
Subtotal Operating	68,008	283,242	152,037	-46.3%	0	-100.09
Capital Improvements	414,012	1,784,258	2,167,963	21.5%	0	-100.09
TOTAL EXPENDITURES	482,020	2,067,500	2,320,000	12.2%	0	-100.09
FUNDING SOURCE(S)						
Environmental Lands	482,020	2,067,500	2,320,000	12.2%	0	-100.0%
TOTAL FUNDING SOURCE(S	482,020	2,067,500	2,320,000	12.2%	0	-100.0%
Full Time Positions	1	1	1		1	
Part-Time Positions  New Programs and Highlight	o	0	0	<u></u>	0	
Responsibility for Natural La of the Administrative Manag	jer.		dministration,	under the directio	n	
of the Administrative Manag	per. newly acquired la		dministration,	under the directio	n	
of the Administrative Manag	per. newly acquired la		dministration,	under the directio	n	\$1,867,96
of the Administrative Manag	ger. newly acquired la s properties.	and.	dministration,	under the directio	n	\$100,000 \$1,867,963 \$50,000
of the Administrative Management on a Acquisition of Natural Lands	ger.  newly acquired last properties.  s start-up activitions at Black Hammin Fiscal Year 20	es. nmock and Riv 01/2002. Impre	erside Ranch ovements will	Wilderness areas be made to the		\$1,867,96 \$50,000
of the Administrative Management on Initial site management on Initial Site of Natural Lands  Equipment for Natural Lands  Initial Improvement of facility programmed to be opened in caretakers facilities which we see the same of the s	newly acquired la s properties. s start-up activiti ies at Black Ham in Fiscal Year 20 vill be essential to	es. nmock and Riv 01/2002. Impro o control undes	erside Ranch ovements will sired access a	Wilderness areas be made to the and onsite.		\$1,867,96
of the Administrative Management on a limitial site management on a Acquisition of Natural Lands Equipment for Natural Lands Initial Improvement of facility programmed to be opened a caretakers facilities which was management	newly acquired lass properties.  Is start-up activitities at Black Hamin Fiscal Year 20 will be essential to oves/Black Hamin Essential	es. Imock and Rivi 01/2002. Impro Imock Wilderne	erside Ranch ovements will sired access a ess area is scl	Wilderness areas be made to the and onsite. neduled to open in		\$1,867,96 \$50,000
Initial site management on a Acquisition of Natural Lands Equipment for Natural Lands Initial Improvement of facilit programmed to be opened a caretakers facilities which was management Grand opening of Tilden Grand Service Reduction in personal service.	newly acquired last properties.  It is start-up activition is at Black Hamilian Fiscal Year 20 will be essential to coves/Black Hamilian Fiscal Year in Fiscal Year 20 will be essential to coves/Black Hamilian Fiscal Year 20 will be essential to coves/Black Hamilian Fiscal Year 20 will be essential to coves/Black Hamilian Fiscal Year 20 will be essential to cove year 20 will be	es.  mock and Rive 01/2002. Impre control undes  mock Wilderne	erside Ranch ovements will sired access a ess area is scl	Wilderness areas be made to the and onsite. neduled to open in		\$1,867,96 \$50,000
of the Administrative Management on a linitial site management on a Acquisition of Natural Lands Equipment for Natural Lands Initial Improvement of facility programmed to be opened a caretakers facilities which was management Grand opening of Tilden Grand State (1997).  Reduction in personal service temporary research assistant and a control of the	newly acquired lass properties.  s start-up activities at Black Hamin Fiscal Year 20 will be essential to coves/Black Hamin Ces is due to the nt.	es. amock and Rive 01/2002. Impre o control undes mock Wilderne deletion of ove	erside Ranch ovements will sired access a ess area is scl ertime as well	Wilderness areas be made to the and onsite.  neduled to open in as the elimination		\$1,867,96 \$50,00
Initial site management on a Acquisition of Natural Lands Equipment for Natural Lands Initial Improvement of facility programmed to be opened a caretakers facilities which was management Grand opening of Tilden Grand Street Year 2002. Reduction in personal service temporary research assistants.	newly acquired lass properties.  Is start-up activitives at Black Hamilian Fiscal Year 20 will be essential to coves/Black Hamilian Ces is due to the nt.  Is For Fiscal Year vill be carried for the cover for the	es. amock and Rive 01/2002. Impreso control undes mock Wilderne deletion of ove	erside Ranch ovements will sired access a ess area is scl ertime as well	Wilderness areas be made to the and onsite.  neduled to open in as the elimination		\$1,867,96 \$50,00
of the Administrative Management on a linitial site management on a Acquisition of Natural Lands Equipment for Natural Lands Initial Improvement of facility programmed to be opened caretakers facilities which was management  Grand opening of Tilden Grand Street Street 2002.  Reduction in personal service temporary research assistant New Programs and Highlights Remaining bond proceeds were accordingly to the service of the	newly acquired lass properties.  Is start-up activitives at Black Hamilian Fiscal Year 20 will be essential to coves/Black Hamilian Ces is due to the nt.  Is For Fiscal Year vill be carried for the cover for the	es. amock and Rive 01/2002. Impreso control undes mock Wilderne deletion of ove	erside Ranch ovements will sired access a ess area is scl ertime as well	Wilderness areas be made to the and onsite.  neduled to open in as the elimination		\$1,867,96 \$50,00

#### Administration

### **Natural Lands Endowment**

### **Mission**

To ensure the preservation of some of the County's important natural resources through acquisition and resource management while providing passive recreation and/or educational opportunities to the residents of the County.

## **Business Strategy**

The Planning and Development Administration is charged with implementing the Natural Lands Program established in 1990 by a voter referendum approved to purchase environmentally sensitive lands. The endowment fund was established as a trust through donations to the program for long-term management of properties acquired.

# **Objectives**

Preserve the natural resources of properties acquired in the Natural Lands Program.

Provide passive use and educational opportunities on natural land properties where compatible with preservation.

Pursue partnerships with public and private agencies and volunteer groups for joint acquisitions, management and use.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Number of burns conducted	0	7	10	15
Number of campside reservations/campers	16/448	18/500	25/700	25/700
Number of education activities conducted/students reached	58/2,662	68/2,820	70/3,000	70/3,000
Volunteer hours worked	400	594	1.000	1,000

PLANNING AND DEVELOPMENT Seminole County Department: FY 2001/02 **ADMINISTRATION** Division: FY 2002/03 NATURAL LANDS ENDOWMENT Section: Percent Change Percent Change 2002/03 Budget 2002/03 2001/02 2001/02 Budget 1999/00 2000/01 over 2000/01 over 2001/02 Adopted Approved Actual Adopted **Budget** Budget **Budget** Budget Budget Expenditures **EXPENDITURES:** 57,130 6.4% 100.0% 53,688 Personal Services 2,057 -17.3% -9.7% 22,365 29,971 27,053 **Operating Services** 7,110 -100.0% 24,000 100.0% 0 0 Capital Outlay 0 0 **Debt Service** 0 0 0 0 Grants and Aid 0 5.5% 817,909 12.1% 863,155 Reserves/Transfers 0 729,479 942,650 2.2% 21.5% 759,450 922,650 **Subtotal Operating** 9,167 Capital Improvements 2.2% 922,650 21.5% 942,650 759,450 **TOTAL EXPENDITURES** 9,167 **FUNDING SOURCE(S)** 2.2% 21.5% 942,650 759,450 922,650 Natural Lands Endowment 9,167 942,650 2.2% 759,450 922,650 21.5% 9,167 **TOTAL FUNDING SOURCE(S)** 0 **Full Time Positions** 0 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 The Endowment Fund was established to provide for the long-term, ongoing management of the Natural Lands properties upon initial acquisition and site improvements. Program Manager position requested to provide coordination of various volunteer efforts related to \$82,438 the Natural Lands Program (\$53,688 Personal Services; \$4,750 Operating Services; \$24,000 Capital Outlay). Responsibility for Natural Lands now falls under Planning Administration under the direction of the Administrative Manager. New Programs and Highlights For Fiscal Year 2002/03

Capital Improvements	2001-02	2002-03	2003-04	2004-05	2005-06
Total Project Cost	0	0	0	0	0
Total Operating Impact	0	0	0	0	0

### Administration

### **Community Development Block Grant Program**

### **Mission**

Assist low and moderate income persons and households by means of capital improvements, housing improvements and public services to attain a higher standard of living.

## **Business Strategy**

The CDBG Program funds are used to deliver capital improvements, housing assistance and public services activities both to lower income neighborhoods and communities and on a Countywide basis by means of the Community Development Office and qualified subrecipients.

# **Objectives**

Provide funding:

for paving and drainage improvements in the Midway area, East Altamonte Area, and Lockhart subdivison;

for the Cities of Sanford, Winter Springs, Longwood, and Casselberry for capital improvements;

to demolish and remove vacant dilapidated structures;

to the Code Enforcement Program in the County's low income target areas;

to The Community Assistance Office which provides emergency medical child care assistance to lower income households in Seminole County.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal	
Annual public services caseload	200	212	225	225	
Roadways designed/paved	3	6	7	8	
Utility systems improved/expanded	1	1	0	0	
Vacant dilapidated structures demolished	45	45	45	45	

PLANNING AND DEVELOPMENT Seminole County Department: FY 2001/02 Division: **ADMINISTRATION** FY 2002/03 **COMMUNITY DEVELOPMENT BLOCK GRANT** Section: Percent Change Percent Change 2002/03 Budget 2001/02 Budget 1999/00 2002/03 2000/01 2001/02 over 2001/02 over 2000/01 Actual Adopted Adopted Approved Budget Budget Budget Budget Budget Expenditures

EXPENDITURES:						i
Personal Services	300,346	348,122	370,370	6.4%	393,810	6.3%
Operating Services	344,585	302,102	313,679	3.8%	302,256	-3.6%
Capital Outlay	19,868	О	13,325	100.0%	6,150	-53.8%
Debt Service	o	o	0		0	
Grants and Aid	1,799,431	1,415,450	1,622,784	14.6%	1,622,784	0.0%
Reserves/Transfers	o	o	0		0	
Subtotal Operating	2,464,230	2,065,674	2,320,158	12.3%	2,325,000	0.2%
Capital Improvements	790,265	590,326	438,842	-25.7%	434,000	-1.1%
TOTAL EXPENDITURES	3,254,495	2,656,000	2,759,000	3.9%	2,759,000	0.0%
FUNDING SOURCE(S)		,				
Community Devel Blk Grant	3,254,495	2,656,000	2,759,000	3.9%	2,759,000	0.0%
TOTAL FUNDING SOURCE(S)	3,254,495	2,656,000	2,759,000	3.9%	2,759,000	0.0%
Full Time Positions	7	7	7		7	
Part-Time Positions	l ol	o	0		О	
New Programs and Highlights	For Fiscal Year	2001/02				
Consultant to assist in the de- of partnership program, and to					cipient	\$63,340
Demolition contract for the Clearance program.						
Demolition contract for the Cl	earance progra	m.				\$60,000
Demolition contract for the Cle Capital Improvements: Funding target areas.			paving impro	vements in design	ated	\$438,842
Capital Improvements: Fundir	ng for drainage, For Fiscal Year	sidewalk, and				
Capital Improvements: Funding target areas.  New Programs and Highlights  Capital Improvements: Funding target areas.  Capital Improvements	ng for drainage, For Fiscal Year	r 2002/03 sidewalk, and	paving impro	vements in design	ated 2004-05	\$438,842 \$434,000
Capital Improvements: Funding target areas.  New Programs and Highlights  Capital Improvements: Funding target areas.	ng for drainage, For Fiscal Year	r 2002/03 sidewalk, and	paving impro	vements in design	ated	\$438,842 \$434,000 <b>2005-06</b>

#### Administration

### **HOME Investment Partnerships Program**

### Mission

To provide new and existing standard, affordable housing in Seminole County for its very low and low-income households.

# **Business Strategy**

The staff of the Community Development Office is responsible for administering the Home Investment Partnerships Program to assure that all funds are spent to assist very low and low-income households in acquiring adequate, affordable and standard housing. All activities under the HOME Program are implemented by local housing subrecipient agencies, including at least one Community Housing Development Organization (CHDO). Funds are provided for low cost rental housing for lower income households.

# **Objectives**

Provide rehabilitated rental units for lower income households.

Continue to fund the Tenant-Based Rental Assistance Program through a local nonprofit subrecipient.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Tenant-Based Rental Assistance caseload	17	30	37	20
Rental units rehabilitated	0	46	50	50

Department: PLANNING AND DEVELOPMENT Seminole County Division: FY 2001/02 **ADMINISTRATION** Section: FY 2002/03 **HOME PROGRAM GRANT** Percent Change Percent Change 2001/02 2001/02 Budget 2000/01 2002/03 2002/03 Budget 1999/00 Adopted Adopted over 2000/01 Approved over 2001/02 Actual Budget Budget Budget Expenditures Budget Budget **EXPENDITURES:** 68,026 -13.7% 62,465 69,683 58,737 6.3% Personal Services 78,779 47936.0% 16,314 -79.3% **Operating Services** 3,435 164 Capital Outlay 24,051 **Debt Service** 0 764,717 835,110 9.2% 835,110 0.0% Grants and Aid 736,402 Reserves/Transfers 913,889 972,626 833,571 832,907 16.8% -6.0% **Subtotal Operating** Capital Improvements **TOTAL EXPENDITURES** 832,907 972,626 16.8% 913,889 -6.0% 833,571 **FUNDING SOURCE(S)** 16.8% 913,889 -6.0% **HOME Program Grant** 833,571 832,907 972,626 832,907 972,626 16.8% 913,889 -6.0% **TOTAL FUNDING SOURCE(S)** 833,571 **Full Time Positions** 1 1 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 Operating services have historically been budgeted in the Community Development Block Grant cost center but are now being budgeted in this cost center. New Programs and Highlights For Fiscal Year 2002/03

					i
Capital Improvements	2001-02	2002-03	2003-04	2004-05	2005-06
Total Project Cost	0	0	0	o	0
Total Operating Impact	0	0	0	0	0

#### Administration

### **State Housing Initiatives Partnership (SHIP)**

### **Mission**

Provide affordable housing for very low and low income households.

# **Business Strategy**

Partners with local nonprofit and for-profit housing developers and housing assistance providers to provide affordable housing for very low and low income households.

# **Objectives**

Continue to:

fund the down payment assistance program;

provide funding for the development of affordable rental housing for lower income households;

fund the Housing Reconstruction Program for lower income households;

fund the Emergency Housing Repair program for very low income households;

provide funding for housing counseling for lower income households.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Down payment assistance caseload	89	89	100	110
New rental units produced	40	22	150	150
Units assisted with emergency housing repair	72	75	87	87
Units reconstructed	6	7	15	15

Department: PLANNING AND DEVELOPMENT Seminole County Division: **ADMINISTRATION** FY 2001/02 FY 2002/03 Section: SHIP PROGRAM Percent Change Percent Change 2001/02 2001/02 Budget 2002/03 1999/00 2000/01 2002/03 Budget over 2000/01 Adopted Adopted Approved over 2001/02 Actual Expenditures Budget Budget Budget Budget Budget **EXPENDITURES:** 52,538 76,574 60,279 -21.3% 64,099 6.3% Personal Services 31709.8% 57,870 **Operating Services** 164 52,168 10.9% 164 Capital Outlay 6.150 100.0% -100.0% Debt Service 2,309,735 236.7% 1,561,059 7,777,537 2,874,647 Grants and Aid -63.0% Reserves/Transfers 1,613,761 2,386,473 7,896,134 2,996,616 Subtotal Operating 230.9% -62.0% Capital Improvements 2,996,616 **TOTAL EXPENDITURES** 1,613,761 2,386,473 7,896,134 230.9% -62.0% **FUNDING SOURCE(S)** 1,613,761 2,386,473 7,896,134 230.9% 2,996,616 -62.0% SHIP Program Grant **TOTAL FUNDING SOURCE(S)** 1,613,761 2,386,473 7,896,134 230.9% 2,996,616 -62.0% **Full Time Positions** 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 Operating Services have historically been budgeted in the Community Development Block Grant cost center, but are now being budgeted in this cost center. Grants and Aid increased due to a windfall in the Doc Stamp Surtax revenue related to real estate transactions. New Programs and Highlights For Fiscal Year 2002/03

2001-02

0

0

2002-03

0

0

2003-04

0

2004-05

0

2005-06

0

Capital Improvements

**Total Project Cost** 

**Total Operating Impact** 

### Administration

### **Emergency Shelter Grant Program**

# **Mission**

Assist homeless persons and households in obtaining adequate shelter.

# **Business Strategy**

Use homeless shelters and homeless assistance to provide adequate shelter and meals for homeless persons and families, including abused spouses and children.

# **Objectives**

Provide funding for the following homeless shelters:

- -SafeHouse of Seminole
- -The Rescue Outreach Mission of Sanford

Continue to provide funding to the Community Assistance Division to disburse funds to lower income households to prevent homelessness.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Homeless shelter caseload	1,020	1,050	1,130	1,130
Meals served	54,000	60,000	60,500	60,500

Seminole County Department: PLANNING AND DEVELOPMENT FY 2001/02 Division: ADMINISTRATION FY 2002/03 Section: **EMERGENCY SHELTER GRANT** Percent Change Percent Change 2002/03 2002/03 Budget 2001/02 Budget 1999/00 2000/01 2001/02 over 2000/01 Approved over 2001/02 Adopted Adopted Actual Budget Budget Expenditures Budget Budget **Budget EXPENDITURES:** Personal Services 0.0% 1.1% 28,200 27,900 28,200 35,131 **Operating Services** Capital Outlay **Debt Service** 0 65,800 1.1% 65,800 0.0% 65,100 65,100 Grants and Aid Reserves/Transfers 94,000 0.0% 1.1% 100,231 93,000 94,000 **Subtotal Operating** Capital Improvements 94,000 0.0% 100,231 93,000 94,000 1.1% TOTAL EXPENDITURES **FUNDING SOURCE(S)** 94,000 0.0% 100,231 93,000 94,000 1.1% **Emergency Shelter Grant** 94,000 1.1% 94,000 0.0% TOTAL FUNDING SOURCE(S) 100,231 93,000 0 0 0 **Full Time Positions** 0 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 New Programs and Highlights For Fiscal Year 2002/03 2004-05 2005-06 2003-04 2001-02 2002-03 **Capital Improvements** Total Project Cost 0 0 0

0

0

0

0

0

**Total Operating Impact** 

### **Planning Division**

### Long Range Planning

### **Mission**

To guide and enhance the future development and re-development of communities within Seminole County; shaping an attractive living and working environment.

# **Business Strategy**

The Comprehensive Plan is the county's long range strategic plan that outlines future programs, facilities and services geared toward fulfilling community goals. The Planning Division has focused on and will continue to play a role in the recommendation of appropriate land uses, review of development proposals, and assurance that facilities and services necessary for new development are programmed.

To meet the community's changing needs and desires, neither the Plan nor the Division's activities remain static. The Division's focus emphasizes responsiveness (customer service) through neighborhood planning within each of the many distinct communities of the County. To meet local needs, the division includes teams established to address: 1) public information; 2) transportation and other facility planning; 3) processing and monitoring of Developments of Regional Impact (DRI); and 4) various special projects as directed by the Board of County Commissioners.

## **Objectives**

Provide vision and leadership in developing short and long term plans, programs and services to meet community needs.

Build and maintain ongoing communication with the community at large, interest groups within the community and the seven cities.

Prepare and maintain up-to-date plans which balance community and individual responsibilities; integrate the community's needs, visions and resources; and prioritize use of limited resources.

Maintain compliance with state and federal legislation.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Number of special area land use studies completed	4	4	2	2
Number of special projects initiated	9	7	7	7
Number of community meetings attended	8	12	15	15
Number of administrative plan changes processed	21	*See Below	25	25
Number of grant applications submitted	5	3	3	3
Number of public information requests processed	254	243	250	250
Number of Developments of Regional Impact Amendments processed	0	3	4	4
Number of Land Development Code Amendments processed	0	12	12	12

<sup>\*</sup>processed 8 Comp Plan Elements Amendments through adoption; initiated update of remaining 8 Comp Plan Elements

2 opa	PLANNING AND DEVELOPMENT					nole County FY 2001/02
	PLANNING					
Section:	LONG RANG	GE PLANNI	NG			FY 2002/03
	1999/00 Actual Expenditures	2000/01 Adopted Budget	2001/02 Adopted Budget	Percent Change 2001/02 Budget over 2000/01 Budget	2002/03 Approved Budget	Percent Change 2002/03 Budget over 2001/02 Budget
EXPENDITURES:					,	
Personal Services	1,016,057	1,117,647	1,106,457	-1.0%	1,183,262	6.9%
Operating Services	388,185	634,948	380,752	-40.0%	388,172	1.9%
Capital Outlay	19,422	30,500	0	-100.0%	0	
Debt Service	o	0	0		0	
Grants and Aid	o	0	0		0	
Reserves/Transfers	0	О	0		0	
Subtotal Operating	1,423,664	1,783,095	1,487,209	-16.6%	1,571,434	5.7%
Capital Improvements	27,191	0	0		0	
TOTAL EXPENDITURES	1,450,855	1,783,095	1,487,209	-16.6%	1,571,434	5.7%
FUNDING SOURCE(S)	ŀ					
General Fund	1,450,855	1,783,095	1,487,209	-16.6%	1,571,434	5.7%
TOTAL FUNDING SOURCE(S	1,450,855	1,783,095	1,487,209	-16.6%	1,571,434	5.7%
Full Time Positions	21	20	19		19	
Part-Time Positions	1	1	1		1	
New Programs and Highlights  Comprehensive Plan Updat design standards that imple  Land Development Code: S	e: Amendments ment principles services for the	s to the Land D outlined in the	Comprehens  xsisting code	sive Plan. provisions, resear	ch,	\$83,000 \$20,000
data collections and/or creation, drafting code language, creation of code graphics, presentation and preparation of all ordinance language and public hearing process required for adoption.  Socio Economic Data Management: Development and maintenance of socio economic data sets as a required component of the comprehensive plan. Additional ongoing activities which require data/statistical analysis including plan amendment request review, metroplan transportation planning, and other related activities.						\$50,000
A Senior Planner position w	as transferred t	o Public Work	s Department	, Trails Program (F	Y 00/01).	
Funding for the Affordable Hand rebates of certain deve	Housing Incention	ves Fund Prog npact fees, and	ram: This proo	gram funds deferra	ils ees.	\$20,000
New Programs and Highlight	s For Fiscal Ye	ear 2002/03				
Comprehensive Plan Updat design standards that imple	te: Amendments ement principles	s to the Land D outlined in the	evelopment ( Comprehens	Code (LDC) to inco sive Plan.	orporate	\$83,000
Comprehensive Plan Update: Amendments to the Land Development Code (LDC) to incorporate design standards that implement principles outlined in the Comprehensive Plan.  Land Development Code: Services for the evaluation of existing code provisions, research, data collections and/or creation, drafting code language, creation of code graphics, presentation and preparation of all ordinance language and public hearing process required for adoption.						\$20,000

Comprehensive Planning Program: Framework for a comprehensive transportation/urban design plan for typical neighborhood planning program, framework for a neighborhood traffic calming program, create process and priorities for the selection of traffic calming

Funding for the Affordable Housing Incentives Fund Program: This program funds deferrals and rebates of certain development fees, impact fees, and water and sewer connection fees pital Improvements 2001-02 2002-03 2003-04

0

0

0

0

measures, coordinate with all neighborhood service plans.

\$45,000

\$20,000

0

2005-06

2004-05

0

0

0

Capital Improvements

Total Project Cost

### **Planning Division**

Lynx

### Mission

To create a comprehensive transportation system for residents and visitors that offers quality customer services in a cost effective manner; to coordinate the County's transportation planning activities with those of Lynx and provide for the delivery of transit services to County and regional customers.

# **Business Strategy**

The Central Florida Regional Transportation Authority (CFRTA) also known as "Lynx" provides public transit services to the general public in Orange, Osceola and Seminole counties. Under this caption Seminole County provides funds to pay expenses not covered by fees collected on routes serving our County. Lynx currently relies on annual contributions from local, state and federal governments to support its operating and capital programs. Provision of public transit service is an integral part of the County's Growth Management Plan to provide transportation services to all income groups, reduce sprawl, promote economic development and maintain a concurrent transportation system.

# **Objectives**

Provide affordable public transit services to Seminole County citizens consistent with the adopted Comprehensive Plan level of service.

Ensure that all transit services operated by Lynx are as efficient and cost effective as possible and, therefore, affordable to both the Lynx customers and the taxpayers.

Maintain the seven existing routes which provide basic services.

Develop a five-year prioritized implementation/funding strategy for new or expanded service options to enhance mobility.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Revenue service miles	786,982	786,982	806,083	806,083
Total service miles	885,244	885,244	906,729	906,729
Revenue service hours	52,266	52,266	56,809	56,809
Total service hours	56,666	56,666	61,549	61,549
Peak hours buses	10.61	10.61	11.50	11.50
Ridership	966,807	966,807	1,275,833	1,275,833
Farebox revenues	\$625,935	\$625,935	\$845,394	\$845,394

	PLANNING PLANNING		ELOPME	NT	Semi	nole County FY 2001/02
Division: Section:	LYNX					FY 2002/03
Section.	1999/00 Actual Expenditures	2000/01 Adopted Budget	2001/02 Adopted Budget	Percent Change 2001/02 Budget over 2000/01 Budget	2002/03 Approved Budget	Percent Change 2002/03 Budget over 2001/02 Budget
EXPENDITURES:	T T					
Personal Services		0	0		o	
Operating Services	1,981,528	2,195,735	1,837,510	-16.3%	1,869,372	1.7
Capital Outlay		o	0		o	
Debt Service	0	o	0		o	
Grants and Aid		o	0		o	
Reserves/Transfers		o	0		o	
Subtotal Operating	1,981,528	2,195,735	1,837,510	-16.3%	1,869,372	1.7
Capital Improvements	ol	2,504,120	1,339,800	-46.5%	0	-100.0
TOTAL EXPENDITURES	1,981,528	4,699,855	3,177,310	-32.4%	1,869,372	-41.2
FUNDING SOURCE(S)	1	ł				
Mass Transit	1,981,528	2,195,735	1,837,510	-16.3%	1,869,372	1.7
Infastructure Tax Fund		2,504,120	1,339,800	-46.5%	o	-100.0
TOTAL FUNDING SOURCE(S)	1,981,528	4,699,855	3,177,310	-32.4%	1,869,372	-41.2
Full Time Positions	0	0	0		0	
Part-Time Positions	o	0	o		o	
Total operating request from Altamonte Springs, Oviedo, a operating funds. This estimat	and Sanford. A to	tal of \$2,508,1	26 was reque	sted in County	vas.	
necessary to maintain the ex of service standards (1.03 re based on revenue projections	venue miles per e	capita). The de	es consistent vecrease in act	vith the adopted le ual funding was		
necessary to maintain the ex of service standards (1.03 re based on revenue projections	venue miles per o s and is partially	capita). The de offset by the ca	es consistent vecrease in act	vith the adopted le ual funding was		
necessary to maintain the ex of service standards (1.03 re based on revenue projections	venue miles per o s and is partially	capita). The de offset by the ca	es consistent vecrease in act	vith the adopted le ual funding was		
necessary to maintain the ex of service standards (1.03 re	venue miles per o s and is partially	capita). The de offset by the ca	es consistent vecrease in act	vith the adopted le ual funding was		2005-06

### **Planning Division**

### **Current Planning/Zoning**

### **Mission**

To preserve and enhance the quality of life within the unincorporated portions of Seminole County by providing the public with responsive service and assistance pertaining to growth, development and code enforcement issues.

# **Business Strategy**

Current Planning is responsible for administering and enforcing the County's Zoning Ordinance, Comprehensive Plan and other land use related ordinances by providing the general public, elected and appointed officials and other county employees with zoning and land use information. The division coordinates and assists with development of the annual update to the Land Development Code and Comprehensive Plan; processes applications for rezoning, land use amendments, special exceptions, variances and mobile home requests and provides technical data and recommendations for land development proposals to the Board of County Commissioners, Planning and Zoning Commission and the Board of Adjustment.

# **Objectives**

Continue training and monitoring all division personnel to ensure all applications and permits are processed in an accurate, thorough and timely manner and to insure that a professional and helpful image is presented to the public, appointed and elected officials and staff personnel at all times.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Small scale plan amendments	9	5	10	10
Large scale plan amendments	9	10	8	10
Rezoning Applications	66	80	80	90
Variances and special exceptions	221	244	245	245
Appeals	8	24	20	25

Department: PLANNING AND DEVELOPMENT Division: PLANNING				Semii	nole County FY 2001/02	
Section:	CURRENT F		ONING			FY 2002/03
	1999/00 Actual Expenditures	2000/01 Adopted Budget	2001/02 Adopted Budget	Percent Change 2001/02 Budget over 2000/01 Budget	2002/03 Approved Budget	Percent Change 2002/03 Budget over 2001/02 Budget
EXPENDITURES:						
Personal Services	433,903	539,242	528,452	-2.0%	563,515	6.69
Operating Services	68,133	137,687	93,925	-31.8%	106,309	13.29
Capital Outlay	3,431	6,294	0	-100.0%	0	
Debt Service		0	0		0	
Grants and Aid	0	0	0		0	
Reserves/Transfers		0	0		0	
Subtotal Operating	505,467	683,223	622,377	-8.9%	669,824	7.6
Capital Improvements	0	0	0	•	0	
TOTAL EXPENDITURES	505,467	683,223	622,377	-8.9%	669,824	7.6
FUNDING SOURCE(S)		İ				
General Fund	39,151	49,354	39,316	-20.3%	41,820	6.4
Development Review Fund	466,316	633,869	583,061	-8.0%	628,004	7.7
TOTAL FUNDING SOURCE(S)	505,467	683,223	622,377	-8.9%	669,824	7.6
Full Time Positions	11	11	11		11	
Part-Time Positions	o	o	0		0	
New Programs and Highlights	For Fiscal Year	r 2002/03				
Increase in operating service special exceptions, appeals exceptions to the tower ordin	of the Board of A	djustments de	cision, and ac	Iministrative specia		
			ū			
Capital Improvements Total Project Cost		<b>2001-02</b> 0	<b>2002-03</b> 0	<b>2003-04</b> 0	<b>2004-05</b>	2005-06

### **Planning**

### **Code Enforcement**

#### Mission

To preserve and enhance the quality of life within the unincorporated portions of Seminole County by providing the public with responsive service and assistance pertaining to growth, development and code enforcement issues.

# **Business Strategy**

The Code Enforcement section of the Planning Division is responsible for providing enforcement of County Codes relevant to land development and building construction and policies. Zoning violation inspectors respond to citizen complaints and concerns; research and determine nature and severity of violations; establish remedial action and time required for code compliance; maintain records necessary for effective, legal enforcement; process code cases, through reinspections, proper notification, and scheduling for code enforcement board hearings; review codes as necessary, for revisions/amendments in keeping with community needs; provide countywide monitoring to determine effectiveness of adopted code; and process condemnations/clearance cases and provide assistance through the Community Development Block Grant Program.

# **Objectives**

Make first response within 48 hours of receipt of complaint.

Obtain 95% voluntary compliance.

Attend abate nuisance violations utilizing lot clearing ordinance and homeowner/neighborhood association meetings.

Perform derelict, abandoned, junk vehicle neighborhood sweeps.

Remove substandard housing units.

Perform illegal sign sweeps.

Continue process for adopting revised citation ordinance.

Review and recommend code revision/amendments.

Implement a pro-active program for achieving compliance from commercial sites.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
Number of complaints and violations reported or observed	3,485	3,108	3,200	3,200
Number of violations resolved	3,206	2,953	3,040	3,040
Number of hours per complaint spent investigating a possible code violation	2.75	3.06	2.98	2.98

Seminole County PLANNING AND DEVELOPMENT Department: FY 2001/02 **PLANNING** Division: FY 2002/03 Section: **CODE ENFORCEMENT** Percent Change Percent Change 2002/03 2002/03 Budget 2001/02 2001/02 Budget 1999/00 2000/01 over 2001/02 over 2000/01 Approved Actual Adopted Adopted Budget Budget Budget Budget Budget Expenditures **EXPENDITURES:** 372,417 4.9% 395,862 6.3% 344,590 355,031 Personal Services 20,805 66,180 68,583 3.6% 39,763 -42.0% **Operating Services** 24,000 4.3% 23,000 35.3% 17,000 Capital Outlay 0 0 **Debt Service** 0 0 Grants and Aid 0 0 Reserves/Transfers 464,000 5.9% 459,625 -0.9% 438,211 **Subtotal Operating** 365,395 Capital Improvements 459,625 438,211 464,000 5.9% -0.9% **TOTAL EXPENDITURES** 365,395 **FUNDING SOURCE(S)** -0.9% 464,000 5.9% 459,625 General Fund 365,395 438,211 -0.9% 464,000 459,625 365,395 438,211 5.9% **TOTAL FUNDING SOURCE(S)** 8 8 8 **Full Time Positions** 0 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 New Programs and Highlights For Fiscal Year 2002/03 2004-05 2005-06 **Capital Improvements** 2001-02 2002-03 2003-04 0 0 0 **Total Project Cost** 0 0

0

0

0

0

0

**Total Operating Impact** 

**Development Review** 

### **Mission**

To provide review services for land development and subdivision of land, as well as inspection services for those projects, for all land within county jurisdiction, to development applicants, so that they can accomplish physical land development within budget and on time, while meeting community standards and County requirements.

## **Business Strategy**

Development Review is responsible for enforcing the County Land Development Code and related ordinances through a managed review process. The process assures compliance with regulations so those projects can be approved for construction permitting. The Division's Construction Inspection Team assures that projects are constructed in compliance with the approved plans. The main activities of this Division are primarily supported by the user application and permit fees for activities directly related to the developments.

# **Objectives**

Inspect and control the construction of permitted site plan, subdivision, and right of way use projects. Monitor and review land development proposals and impact construction activities, to insure compliance with County's Land Development Code, with regard to design standards, and to assure the proper construction of all development infrastructure.

Continue with restructuring of the Division and its processes to insure the most efficient operation possible.

Focus on the identification and elimination of delay points in the review processes, and the establishment of an Express Review Team to handle projects in the final review stages.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal
New projects submitted	296	260	250	250
Development Review Committee Meetings	184	132	130	130
Preliminary Application Meetings	222	171	170	170
Concurrency review applications	284	290	275	275
New site plan projects under submission/inspection	151/84	108/86	100/86	100/86
New subdivision projects under submission/inspection	77/16	40/20	30/20	30/20
New rights-of-way use permits under submission/inspection	31/19	30/30	45/30	45/30
Building permits reviewed	894	844	800	800
Workload: Dollar value of construction projects inspected per quarter	\$7.1 M.	\$7M	\$7.2M	\$7.2M

Department: Division:

# PLANNING AND DEVELOPMENT DEVELOPMENT REVIEW

Seminole County FY 2001/02 FY 2002/03

Section:

	1999/00 Actual Expenditures	2000/01 Adopted Budget	2001/02 Adopted Budget	Percent Change 2001/02 Budget over 2000/01 Budget	2002/03 Approved Budget	Percent Change 2002/03 Budget over 2001/02 Budget
EXPENDITURES:						
Personal Services	996,038	1,278,467	1,299,262	1.6%	1,385,045	6.6%
Operating Services	59,100	99,245	87,179	-12.2%	73,495	-15.7%
Capital Outlay	24,499	63,622	80,500	26.5%	0	-100.0%
Debt Service	0	О	0		0	
Grants and Aid	0	0	0		0	
Reserves/Transfers	o	0	0		0	
Subtotal Operating	1,079,637	1,441,334	1,466,941	1.8%	1,458,540	-0.6%
Capital Improvements	0	o	0		0	
TOTAL EXPENDITURES	1,079,637	1,441,334	1,466,941	1.8%	1,458,540	-0.6%
FUNDING SOURCE(S)	1	ĺ				
Development Review Fund	1,079,637	1,441,334	1,466,941	1.8%	1,458,540	-0.6%
TOTAL FUNDING SOURCE(S)	1,079,637	1,441,334	1,466,941	1.8%	1,458,540	-0.6%
Full Time Positions	24	25	25		25	
Part-Time Positions	0	0	0		0	
Outside staff expertise - engir collect, review or process tec testing of materials for the de	hnical data whe	n emergency a				\$1,500
collect, review or process tec	hnical data when velopment cons es is due partial	n emergency a truction team.	ction is neces	sary. Includes		\$1,50

Capital Improvements	2001-02	2002-03	2003-04	2004-05	2005-06
Total Project Cost		0	0	0	0
Total Operating Impact	0	0	0	0	0

**Building and Fire Prevention** 

http://www.co.seminole.fl.us/building/

### **Mission**

To providing efficient customer service while striving to insure the continued safe physical construction of the built environment. Enforcement of the building codes in a fair and equal process.

## **Business Strategy**

The Building and Fire Prevention Division contributes to the health, safety and welfare of those who live and visit our county through the observance and enforcement of mandated federal and state statutes and county ordinances regulating the construction of buildings and structures and providing ongoing fire prevention inspections of existing buildings.

# **Objectives**

Process permit applications and plan reviews in a courteous, consistent and expeditious manner.

Conduct all field inspections in a fair, consistent and reasonable manner.

Interpret the building, fire and associated codes and regulations in an impartial manner to meet the spirit and intent of said codes.

Receive to input from industry professionals, i.e. Home Builders Association of Central Florida, Construction Industry Council of Central Florida, Development Advisory Board and related organizations involved with the building industry.

Conduct fire inspections to the existing businesses within the County in a fair and timely manner, taking the time to offer help to the business owners as to the meaning and reason behind the codes.

Performance Measures	FY 99/00 Actual	FY 00/01 Estimated	FY 01/02 Goal	FY 02/03 Goal	
Permits Issued	12,713	12,445	12,750	12,720	
Total Inspections Performed	56,074	62,752	65,109	65,109	
Total Value of Work	634,452,168	555,000,000	535,000,000	535,000,000	

PLANNING AND DEVELOPMENT Seminole County **Department: BUILDING AND FIRE PREVENTION** FY 2001/02 Division: FY 2002/03 Section: Percent Change Percent Change 2002/03 Budget 2001/02 2001/02 Budget 2002/03 1999/00 2000/01 over 2000/01 Approved over 2001/02 Actual Adopted Adopted Budget Budget Budget Budget Budget Expenditures **EXPENDITURES:** 2,569,556 6.9% 2,271,910 2,761,207 -6.9% 2,748,131 Personal Services -2.8% 273,304 227,620 -16.7% 221,156 **Operating Services** 217,801 161,500 52.4% 106,000 540.5% Capital Outlay 141.955 16.549 **Debt Service** 0 0 0 Grants and Aid 0 0 0 25,000 -50.0% 25,000 0.0% 54,749 50,000 Refunds 3,155,787 7.8% 3,101,060 2,928,176 -5.6% **Subtotal Operating** 2,686,415 Capital Improvements 3,101,060 -5.6% 3.155.787 7.8% **TOTAL EXPENDITURES** 2,686,415 2,928,176 **FUNDING SOURCE(S)** 39,311 -30.1% 34,072 -13.3% General Fund 11,552 56,271 5.2% 61,934 5.8% 44,372 55,651 58,524 **Emergency 911 Fund** 2.830.341 -5.3% 3.059.781 8.1% 2,630,491 2,989,138 **Development Review Fund** 3,155,787 7.8% 2,686,415 3,101,060 2,928,176 -5.6% **TOTAL FUNDING SOURCE(S) Full Time Positions** 53 46 52 53 0 0 Part-Time Positions New Programs and Highlights For Fiscal Year 2001/02 \$39,311 Technician position to continue the responsibilities related to H.T.E./G.U.I. Land files. (\$31,397 Personal Services; \$4,914 Operating Services; \$3,000 Capital Outlay). Decrease in personal and operating services is due to elimination of funding for the temporary addressing technicians and a reduction of overtime. New Programs and Highlights For Fiscal Year 2002/03 Temporary clerical assistance based on historical usage is needed to assist in maintaining \$30,000 the present plan filing system and in handling addressing responsibilities when volumes warrant it (\$25,000). Also the procurement of an outside professional engineer to provide independent review of structural questions due to changes written into the new Florida Building

Capital Improvements	2001-02	2002-03	2003-04	2004-05	2005-06
Total Project Cost	o	0	0	0	0
Total Operating Impact	o	0	0	0	0

Code (\$5,000).